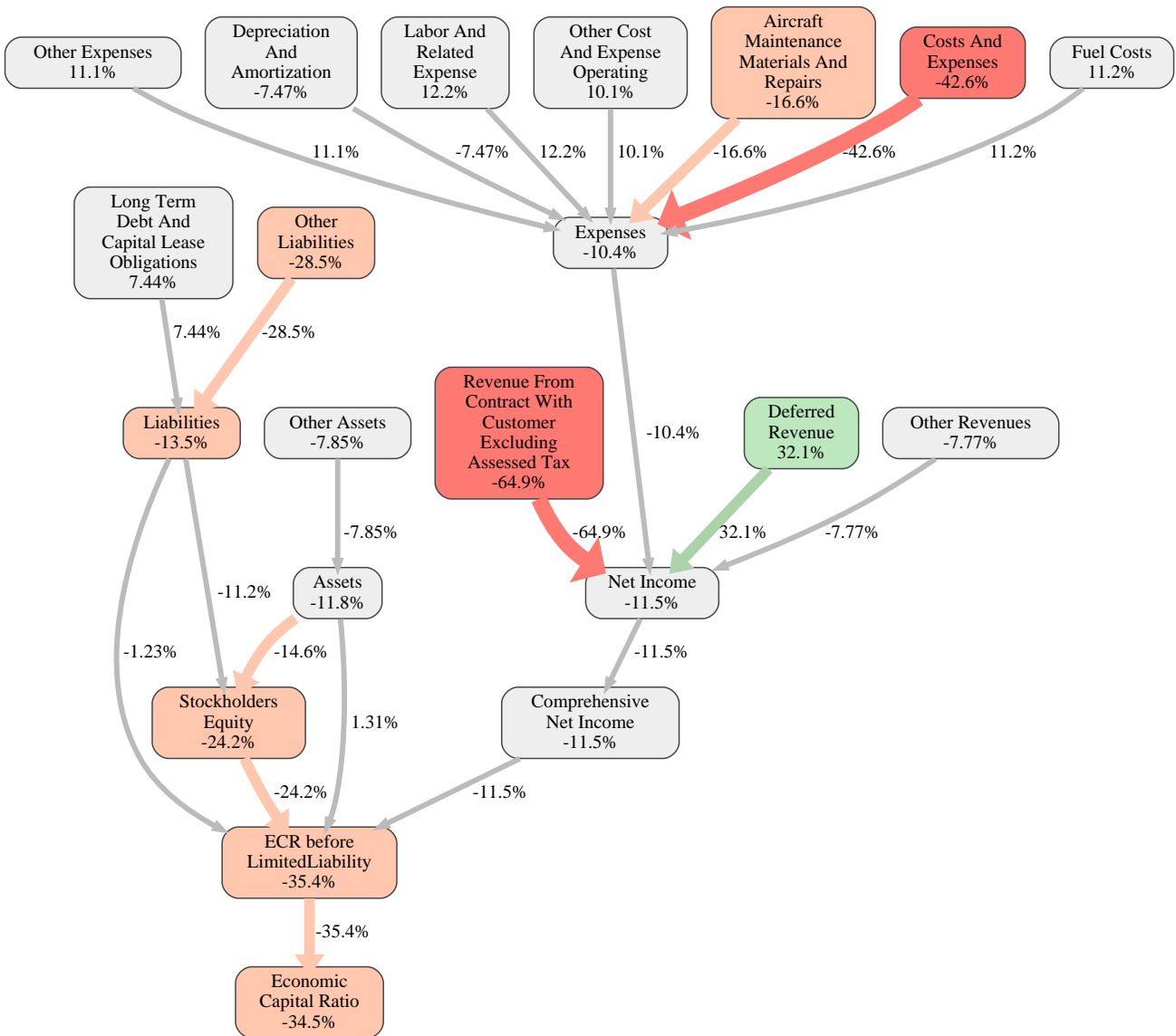




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The relative strengths and weaknesses of Harbor Diversified INC are analyzed with respect to the market average, including all of its competitors. We analyzed all variables having an effect on the Economic Capital Ratio.

The greatest strength of Harbor Diversified INC compared to the market average is the variable Deferred Revenue, increasing the Economic Capital Ratio by 32% points. The greatest weakness of Harbor Diversified INC is the variable Revenue From Contract With Customer Excluding Assessed Tax, reducing the Economic Capital Ratio by 65% points.

The company's Economic Capital Ratio, given in the ranking table, is 45%, being 35% points below the market average of 79%.

Input Variable	Value in 1000 USD	Output Variable	Value in 1000 USD
Accounts Payable Current	16,608	Liabilities	195,111
Accrued Liabilities Current	0	Assets	272,632
Aircraft Maintenance Materials And Repairs	57,827	Expenses	284,789
Aircraft Rental	0	Revenues	263,605
Assets Current	85,020	Stockholders Equity	77,521
Assets Noncurrent	0	Net Income	-19,214
Contract With Customer Liability Current	8,342	Comprehensive Net Income	-19,214
Costs And Expenses	149,740	BaseVar	539,324
Deferred Revenue	263,605	ECR before LimitedLiability	12%
Depreciation And Amortization	25,238	Economic Capital Ratio	45%
Depreciation Depletion And Amortization	0		
Employee Related Liabilities Current	0		
Fuel Costs	0		
Labor And Related Expense	0		
Landing Fees And Other Rentals	0		
Liabilities Current	13,172		
Liabilities Noncurrent	0		
Long Term Debt And Capital Lease Obligations	0		
Long Term Debt And Capital Lease Obligations Current	0		
Operating Lease Liability Current	6,311		
Operating Lease Liability Noncurrent	10,538		
Operating Lease Right Of Use Asset	24,026		
Other Assets	-24,026		
Other Assets Noncurrent	36,374		
Other Compr. Net Income	0		
Other Cost And Expense Operating	0		
Other Expenses	51,984		
Other Liabilities	138,485		



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Input Variable	Value in 1000 USD
Other Liabilities Noncurrent	1,655
Other Net Income	1,970
Other Revenues	0
Property Plant And Equipment Net	151,238
Revenue From Contract With Customer Excluding Assessed Tax	0