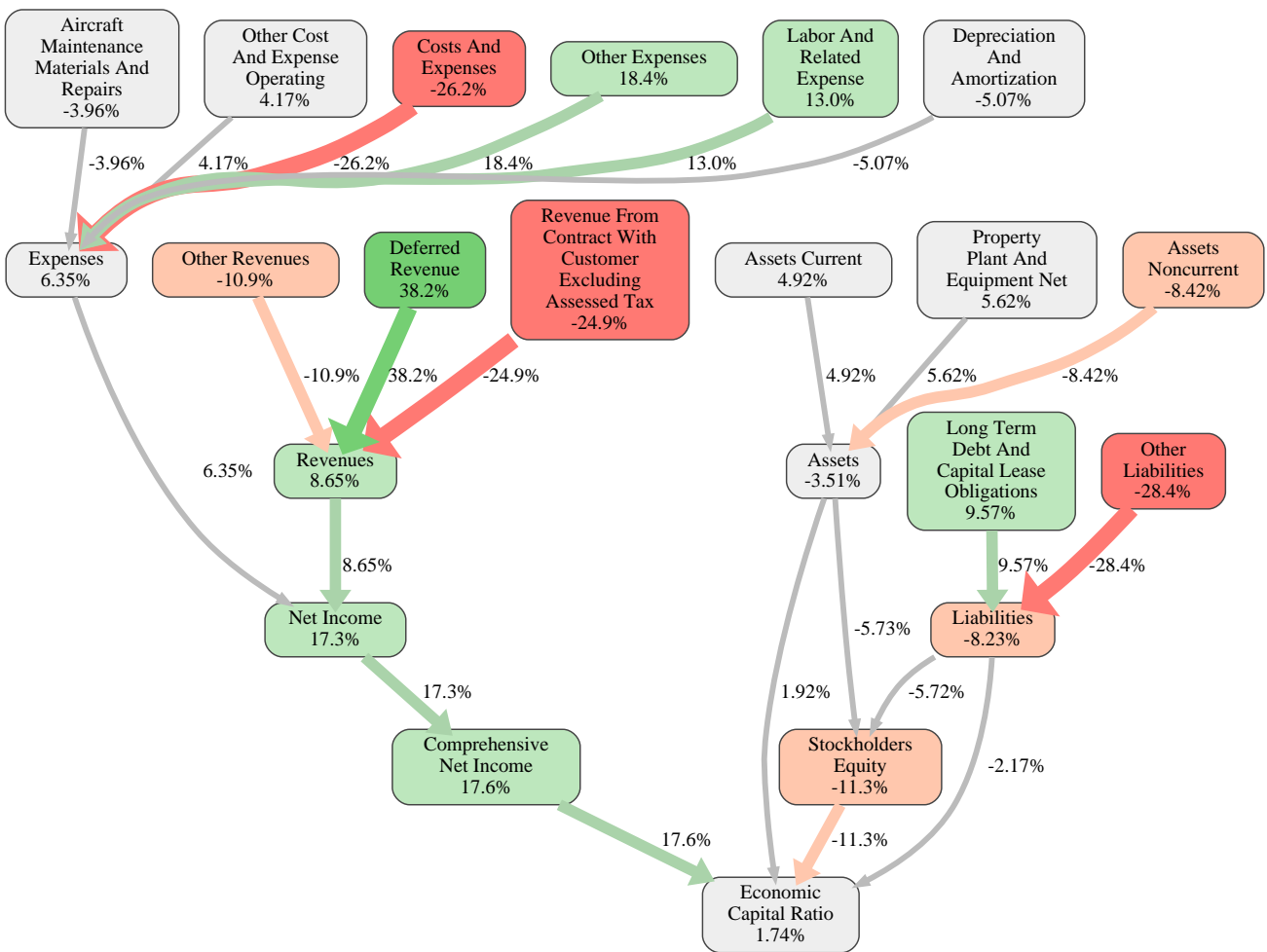




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The relative strengths and weaknesses of Harbor Diversified INC are analyzed with respect to the market average, including all of its competitors. We analyzed all variables having an effect on the Economic Capital Ratio.

The greatest strength of Harbor Diversified INC compared to the market average is the variable Deferred Revenue, increasing the Economic Capital Ratio by 38% points. The greatest weakness of Harbor Diversified INC is the variable Other Liabilities, reducing the Economic Capital Ratio by 28% points.

The company's Economic Capital Ratio, given in the ranking table, is 70%, being 1.7% points above the market average of 68%.

| Input Variable | Value in 1000 USD | Output Variable | Value in 1000 USD |
|--|-------------------|-----------------------------|-------------------|
| Accounts Payable Current | 11,773 | Liabilities | 220,728 |
| Accrued Liabilities Current | 0 | Assets | 350,453 |
| Aircraft Maintenance Materials And Repairs | 27,350 | Expenses | 145,059 |
| Aircraft Rental | 0 | Revenues | 185,949 |
| Assets Current | 147,850 | Stockholders Equity | 129,725 |
| Assets Noncurrent | 0 | Net Income | 39,763 |
| Contract With Customer Liability Current | 18,443 | Comprehensive Net Income | 39,763 |
| Costs And Expenses | 118,864 | BaseVar | 469,925 |
| Deferred Revenue | 185,949 | ECR before LimitedLiability | 44% |
| Depreciation And Amortization | 27,222 | Economic Capital Ratio | 70% |
| Depreciation Depletion And Amortization | 0 | | |
| Employee Related Liabilities Current | 0 | | |
| Fuel Costs | 0 | | |
| Labor And Related Expense | 0 | | |
| Landing Fees And Other Rentals | 0 | | |
| Liabilities Current | 23,997 | | |
| Liabilities Noncurrent | 0 | | |
| Long Term Debt And Capital Lease Obligations | 0 | | |
| Long Term Debt And Capital Lease Obligations Current | 0 | | |
| Operating Lease Liability Current | 1,361 | | |
| Operating Lease Liability Noncurrent | 4,351 | | |
| Operating Lease Right Of Use Asset | 8,582 | | |
| Other Assets | -8,582 | | |
| Other Assets Noncurrent | 53,212 | | |
| Other Compr. Net Income | 0 | | |
| Other Cost And Expense Operating | 0 | | |
| Other Expenses | -28,377 | | |
| Other Liabilities | 158,029 | | |



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| Input Variable | Value in 1000 USD |
|---|----------------------|
| Other Liabilities Noncurrent | 2,774 |
| Other Net Income | -1,127 |
| Other Revenues | 0 |
| Property Plant And Equipment Net | 149,391 |
| Revenue From Contract With Customer Excluding Assessed Tax | 0 |