



The relative strengths and weaknesses of BlackRock Inc. are analyzed with respect to the market average, including all of its competitors. We analyzed all variables having an effect on the Economic Capital Ratio.

The greatest strength of BlackRock Inc. compared to the market average is the variable Expenses, increasing the Economic Capital Ratio by 25% points. The greatest weakness of BlackRock Inc. is the variable Long-term Liabilities, reducing the Economic Capital Ratio by 148% points.

The company's Economic Capital Ratio, given in the ranking table, is 30%, being 134% points below the market average of 163%.

Input Variable	Value in 1000 USD
Assets, Current	6,894,000
Brokerage and Advisory Commissions	0
Commissions and Advisory Fees	492,000
Financial Securities	0
General and Administrative Expense	1,462,000
Goodwill And Intangible Assets	30,609,000
Interest Income	0
Labor Expense	4,255,000
Liabilities, Current	0
Long-term Liabilities	154,951,000
Operating Expenses	0
Other Assets	182,714,000
Other Compr. Net Income	247,000
Other Expenses	1,280,000
Other Liabilities	31,814,000
Other Net Income	12,496,000
Other Revenues	0
Payables	1,161,000
Receivables	0
Revenue from Contract with Customer	0
Securities Repurchase Agreements	0
Trading Gains and Losses	0

Output Variable	Value in 1000 USD
Assets	220,217,000
Liabilities	187,926,000
Expenses	7,489,000
Revenues	0
Stockholders Equity	32,291,000
Net Income	5,007,000
Comprehensive Net Income	5,130,500
Economic Capital Ratio	30%