



The relative strengths and weaknesses of BlackRock Inc. are analyzed with respect to the market average, including all of its competitors. We analyzed all variables having an effect on the Economic Capital Ratio.

The greatest strength of BlackRock Inc. compared to the market average is the variable Net Income, increasing the Economic Capital Ratio by 37% points. The greatest weakness of BlackRock Inc. is the variable Long-term Liabilities, reducing the Economic Capital Ratio by 124% points.

The company's Economic Capital Ratio, given in the ranking table, is 40%, being 92% points below the market average of 132%.

Input Variable	Value in 1000 USD
Assets, Current	6,302,000
Brokerage and Advisory Commissions	0
Commissions and Advisory Fees	1,675,000
Financial Securities	0
General and Administrative Expense	1,638,000
Goodwill And Intangible Assets	31,365,000
Interest Income	0
Labor Expense	4,320,000
Liabilities, Current	0
Long-term Liabilities	95,264,000
Operating Expenses	0
Other Assets	121,906,000
Other Compr. Net Income	-250,000
Other Expenses	2,184,000
Other Liabilities	29,477,000
Other Net Income	-79,000
Other Revenues	0
Payables	1,292,000
Receivables	0
Revenue from Contract with Customer	14,198,000
Securities Repurchase Agreements	0
Trading Gains and Losses	0

Output Variable	Value in 1000 USD
Assets	159,573,000
Liabilities	126,033,000
Expenses	9,817,000
Revenues	14,198,000
Stockholders Equity	33,540,000
Net Income	4,302,000
Comprehensive Net Income	4,177,000
Economic Capital Ratio	40%