



The relative strengths and weaknesses of BlackRock Inc. are analyzed with respect to the market average, including all of its competitors. We analyzed all variables having an effect on the Economic Capital Ratio.

The greatest strength of BlackRock Inc. compared to the market average is the variable Revenue from Contract with Customer, increasing the Economic Capital Ratio by 26% points. The greatest weakness of BlackRock Inc. is the variable Long-term Liabilities, reducing the Economic Capital Ratio by 137% points.

The company's Economic Capital Ratio, given in the ranking table, is 40%, being 162% points below the market average of 202%.

Input Variable	Value in 1000 USD
Assets, Current	4,829,000
Brokerage and Advisory Commissions	0
Commissions and Advisory Fees	1,685,000
Financial Securities	0
General and Administrative Expense	1,758,000
Goodwill And Intangible Assets	32,931,000
Interest Income	0
Labor Expense	4,470,000
Liabilities, Current	0
Long-term Liabilities	107,799,000
Operating Expenses	0
Other Assets	130,862,000
Other Compr. Net Income	70,000
Other Expenses	2,336,000
Other Liabilities	24,727,000
Other Net Income	236,000
Other Revenues	0
Payables	1,167,000
Receivables	0
Revenue from Contract with Customer	14,539,000
Securities Repurchase Agreements	0
Trading Gains and Losses	0

Output Variable	Value in 1000 USD
Assets	168,622,000
Liabilities	133,693,000
Expenses	10,249,000
Revenues	14,539,000
Stockholders Equity	34,929,000
Net Income	4,526,000
Comprehensive Net Income	4,561,000
Economic Capital Ratio	40%